

**MEMORANDUM OF UNDERSTANDING  
FOR ACADEMIC AND CULTURAL EXCHANGE  
BETWEEN  
UNIVERSITY OF BRAWIJAYA – MALANG, INDONESIA  
AND  
INTERNATIONAL INSTITUTE OF MULTI-CULTURAL STUDIES – ANNAKA,  
JAPAN**

International institute of Multi-Cultural studies, Japan and University of Brawijaya – Malang, Indonesia hereinafter referred to as “the two parties” fully recognizing that academic and cultural exchanges between the two parties would be beneficial to all concerned, hereby affirm their intention to encourage such academic and cultural exchanges.

1. The purpose of this agreement is to develop academic, educational and cultural collaboration to promote friendly relationship between the two parties concerned.
2. Both parties undertake to promote and develop cooperation in the following ways, on the basis of equality and reciprocity:
  1. Exchange of academic and administrative staff and students.
  2. Exchange of academic materials and publications.
  3. Cooperation in research and the presentation of its results.
  4. Other academic and cultural exchange to which the two parties agree.
3. In order to give effect to these forms of cooperation, representatives for the two parties will be encouraged to consult with each other and develop specific plans for collaboration in any or all of the ways mentioned above.
4. It is understood that the implementation of any cooperation stated above shall depend upon the availability of the necessary resources and fiscal support of the two parties concerned.
5. This agreement will come in effect on the date when the representatives of the two parties agree and affix their signatures below. The agreement shall be valid for five years. The agreement is renewable if it is desired by the two parties. The agreement may at any time be revised or modified by either party with the understanding that the two parties consent, in writing, to the revision.
6. Two identical copies of this agreement will be made, one for each party to hold, and both shall be equally authentic.

Date : May 5, 2011  
Signed by Takao Ota

**Takao Ota**  
President  
International Institute of  
Multi-Cultural Studies,  
Annaka, Japan

Date : May 5, 2011  
Signed by Prof. Dr. Ir. Yogi Sugito

**Prof. Dr. Ir. Yogi Sugito**  
Rector  
University of Brawijaya  
Indonesia